## Fourth Quarter and Full Year 2016



Lekmerse

## CDON.COM

bodystorel.com

## 

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FITNESS
MARKET

## NLY MAN

NELLY.COM MEMBERS.COM

Qliro Group

## Highlights

Fourth quarter 2016

- Net sales up by 2 percent
- Gross margin increased by 4.2 percentage points
- Qliro Financial Services developed strongly with a $70 \%$ increase in revenue and an Ebt of SEK 11.2 m positive profit before tax
- Nelly's operating income improved significantly, by over SEK 30m
- CDON Marketplace grew external merchant sales by 75\%
- Gymgrossisten's launch of new web platform and efficiency initiatives affected Ebit, gross margin increased by 2 percentage points
- Lekmer still has clear challenges linked to its warehouse operations, new CEO appointed


active customers $=20 \%$ of Nordic population $>18$ years old
orders every minute >20k
orders shipped per day

merchants
- Strategy review concluded


## BUSINESS SEGMENTS

Marcus Lindqvist, CEO

## CDON Marketplace

|  | Q4 16 | Q4 15 | Change | FY 16 | FY 15 | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GMV, external, SEKm ${ }^{1}$ | 155.5 | 88.9 | 75\% | 350.0 | 223.9 | 56\% |
| Total GMV, SEKm ${ }^{1}$ | 799.5 | 787.0 | 2\% | 2,069.4 | 2,058.3 | 1\% |
| Net Sales, SEKm | 657.8 | 706.9 | -7\% | 1,751.0 | 1,853.5 | -6\% |
| Adjusted EBITDA, SEKm ${ }^{2}$ | 23.5 | 18.6 |  | 5.2 | 19.0 |  |
| EBITDA margin ${ }^{2}$ | 3.6\% | 2.6\% |  | 0.3\% | 1.0\% |  |
| Adjusted EBIT, SEKm ${ }^{2}$ | 16.7 | 15.2 |  | -15.0 | 8.9 |  |
| EBIT margin ${ }^{2}$ | 2.5\% | 2.2\% |  | -0.9\% | 0.5\% |  |
| Active customers, ${ }^{\prime} 000{ }^{3}$ | 1,707 | 1,729 | -1\% | 1,707 | 1,729 | -1\% |
| Visits, '000 | 31,181 | 31,236 | 0\% | 85,039 | 86,767 | -2\% |
| Orders, '000 | 1,249 | 1,285 | -3\% | 3,374 | 3,500 | -4\% |
| AOV, SEK | 637 | 616 | 3\% | 614 | 590 | 4\% |

[^0]- Marketplace external merchant sales up $75 \%$ in the quarter
- Black Friday set a new sales record with around 2.7 million visitors, 170 thousand orders and 420 thousand products sold
- The partnership with Adlibris launched in Q2 had a negative impact on net sales in Q3 and Q4, but increased sales generated for external merchants
- Improved Ebitda-margin in the fourth quarter compared to last year
- Reduced inventory levels

GMV external merchants Development, 2015-2016


## Nelly

Fourth quarter and full year 2016

|  | Q4 16 | Q4 15 | Growth | FY 16 | FY 15 | Growth |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales, SEKm | 392.3 | 358.4 | $9 \%$ | $\mathbf{1 , 2 4 3 . 8}$ | $1,197.0$ | $4 \%$ |
| EBITDA, SEKm | $\mathbf{3 9 . 3}$ | -1.8 |  | 59.9 | -11.7 |  |
| EBITDA-margin | $\mathbf{1 0 . 0 \%}$ | $-0.5 \%$ |  | $4.8 \%$ | $-1.0 \%$ |  |
| EBIT, SEKm ${ }^{1}$ | $\mathbf{3 0 . 4}$ | -4.1 |  | 34.3 | -19.4 |  |
| EBIT-margin ${ }^{1}$ | $\mathbf{7 . 7 \%}$ | $-1.1 \%$ |  | $\mathbf{2 . 8 \%}$ | $-1.6 \%$ |  |
| Active customers, '000 ${ }^{2}$ | $\mathbf{1 , 1 6 2}$ | 1,243 | $-7 \%$ | $\mathbf{1 , 1 6 2}$ | 1,243 | $-7 \%$ |
| Visits, '000 | $\mathbf{3 0 , 9 1 1}$ | 34,067 | $-9 \%$ | $\mathbf{1 0 7 , 7 2 8}$ | 133,383 | $-19 \%$ |
| Orders, '000 | $\mathbf{8 3 7}$ | 804 | $4 \%$ | $\mathbf{2 , 7 3 5}$ | 2,766 | $-1 \%$ |
| AOV, SEK | $\mathbf{6 6 2}$ | 627 | $6 \%$ | 654 | 620 | $5 \%$ |
| 1Excluding items affecting comparability |  |  |  |  |  |  |

- Sales up 9\% in the quarter, driven by core markets
- Significant Ebit margin improvement to $7.7 \%$ in the quarter
- Increased private label sales and improved assortment strategy, logistics and marketing efficiency
- Product margin improved by 4 percentage points in the quarter

EBIT margin development 2015 vs. 2016

${ }^{1}$ Excluding items affecting comparability
${ }^{2}$ Past twelve months

## Gymgrossisten

|  | Q4 16 | Q4 15 | Growth | FY 16 | FY 15 | Growth |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales, SEKm | 200.3 | 203.4 | $-2 \%$ | 810.1 | 851.9 | $-5 \%$ |
| EBITDA, SEKm ${ }^{1}$ | 6.7 | 10.9 |  | 50.7 | 55.3 |  |
| EBITDA margin, \%1 | $3.3 \%$ | $5.3 \%$ |  | $6.3 \%$ | $6.5 \%$ |  |
| EBIT, SEKm ${ }^{1}$ | 5.8 | 10.0 |  | 47.5 | 52.2 |  |
| EBIT margin, \% ${ }^{1}$ | $2.9 \%$ | $4.9 \%$ |  | $5.9 \%$ | $6.1 \%$ |  |
| Active customers, '000 ${ }^{2}$ | 596 | 570 | $5 \%$ | 596 | 570 | $5 \%$ |
| Visits, '000 | 5,926 | 5,580 | $6 \%$ | 23,639 | 23,495 | $1 \%$ |
| Orders, '000 | 298 | 268 | $11 \%$ | $\mathbf{1 , 1 8 0}$ | 1,140 | $3 \%$ |
| AOV, SEK | 682 | 753 | $-9 \%$ | 693 | 749 | $-7 \%$ |

${ }^{1}$ Excluding items affecting comparability
${ }^{2}$ Past twelve months

- Launch of new web platform for all Nordic Gymgrossisten sites
- Efficiency initiatives of non-recurring character drove costs during the quarter
- Bodystore, which focuses on health foods, continued strong double digit growth and accounts for over 10 percent of sales

Product margin development Q4 2015 vs. Q4 2016


## Lekmer

|  | Q4 16 | Q4 15 | Growth | FY 16 | FY 15 | Growth |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales, SEKm | 225.5 | 203.1 | 11\% | 501.8 | 481.8 | 4\% |
| EBITDA, SEKm ${ }^{1}$ | -24.7 | -14.8 |  | -78.6 | -33.1 |  |
| EBITDA margin, \% ${ }^{1}$ | -11.0\% | -7.3\% |  | -15.7\% | -6.9\% |  |
| EBIT, SEKm ${ }^{1}$ | -26.2 | -15.3 |  | -81.9 | -34.9 |  |
| EBIT margin, \% ${ }^{1}$ | -11.6\% | -7.5\% |  | -16.3\% | -7.2\% |  |
| Active customers, '000 ${ }^{2}$ | 446 | 414 | 8\% | 446 | 414 | 8\% |
| Visits, '000 | 11,049 | 10,513 | 5\% | 29,591 | 28,849 | 3\% |
| Orders, '000 | 390 | 366 | 7\% | 854 | 859 | -1\% |
| AOV, SEK | 591 | 556 | 6\% | 603 | 572 | 5\% |

- Q4 sales up $11 \%$ in the quarter
- Average shopping basket and number of orders increased
- Continued good delivery quality and high customer ratings
- Business remains unprofitable, due to warehouse operation challenges
- New CEO appointed
- Focus on operational efficiency


## Customer satisfaction

Monthly average rating on prisjakt.se (out of 10)

${ }^{1}$ Excluding items affecting comparability
${ }^{2}$ Past twelve months

[^1]
## Qliro Financial Services

Fourth quarter and full year 2016

|  | Q4 16 | Q4 15 | Change | FY 16 | FY 15 | Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| EBTDA, SEKm | 15.4 | 2.7 |  | 16.6 | -22.6 |  |
| EBT, SEKm | 11.2 | 0.2 |  | 2.3 | -30.1 |  |
| Loans to the public, SEKm | $\mathbf{7 8 2 . 8}$ | 527.8 |  | $\mathbf{7 8 2 . 8}$ | 527.8 |  |
| Business volume, SEKm | $\mathbf{1 , 0 6 9}$ | 987 | $8 \%$ | $\mathbf{3 , 1 8 2}$ | 2,630 | $21 \%$ |
| Orders, '000 | $\mathbf{1 , 2 6 0}$ | 1145 | $10 \%$ | $\mathbf{3 , 6 4 4}$ | 3,152 | $16 \%$ |
| Average shopping basket, | 848 | 862 | $-2 \%$ | 873 | 834 | $5 \%$ |
| SEK |  |  |  |  |  |  |

- Total operating revenue up by 70\% in Q4 and 104\% during full year
- First positive full-year Ebt
- Qliro One successfully piloted on Lekmer, and planned roll out in H1 2017
- Loans to the public amounted to SEK 783m (528) at the end of the quarter
- Product development continuing
- Credit market company application process continues

Selection of merchants

| LYKO | [01] | NELLY.COM |
| :---: | :---: | :---: |
| HOREEX | bangerhead: | Designtorget |
| Buildorse |  | BODYSTORE.COM |

## FINANCIALS

Mathias Pedersen, CFO

## Income Statement

Fourth quarter 2016

- Reported financials of the Group are split into two divisions, E-commerce and Financial Services
- Income before tax profit increased significantly to SEK 24 m as last year's loss was turned to profit
- E-commerce increased its gross margin 2.5 percentage points, while Financial Services almost doubled its topline, to drive results
- Finance net positive for E-commerce from currency fluctuations, while Financial Services had interest expenses from debt financing
- Earnings per share amounted to SEK $0.13(-0.20)$ before and after dilution

| (SEK million) | E-commerce |  | Financial Services |  | Eliminations |  | Qliro Group |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 | Q4 | Q4 | Q4 | Q4 | Q4 | Q4 | Q4 |
|  | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 |

## Excluding discontinued operations and

## items affecting comparability

| Net sales | $\mathbf{1 , 4 7 4 . 8}$ | $1,472.1$ | 65.8 | 34.6 | $\mathbf{- 1 7 . 2}$ | -19.1 | $\mathbf{1}, \mathbf{5 2 3 . 4}$ | $1,487.6$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Adjusted gross profit
Adjusted gross margin
Adjusted operating income before depreciation and amortization (Ebitda)
\% of sales
Adjusted operating income (Ebit)

| 245.0 | 206.9 | 40.0 | 9.0 | - | - | $\mathbf{2 8 5 . 0}$ | 215.9 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\mathbf{1 6 . 6 \%}$ | $14.1 \%$ | $\mathbf{6 0 . 8 \%}$ | $25.9 \%$ |  | $\mathbf{1 8 . 7 \%}$ | $14.5 \%$ |  |
| $\mathbf{3 0 . 7}$ | 5.3 | $\mathbf{1 7 . 4}$ | 0.8 | - | - | $\mathbf{4 8 . 0}$ | 6.1 |

$\%$ of sales
Financial net
Adjusted income before tax


Items affecting comparability (Ebit-level),
excluded above


Including items affecting comparability

| Operating income before depreciation and amortization (Ebitda) | 30.7 | -20.8 | 17.4 | 0.8 | - |  | 48.0 | -20.1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income (Ebit) | 12.4 | -30.3 | 13.2 | -1.7 | - |  | 25.6 | -32.0 |
| Income before tax | 14.8 | -33.0 | 9.5 | -2.6 | - |  | 24.3 | -35.6 |
| Net income |  |  |  |  |  |  | 20.1 | -29.4 |
| Earnings per share, incl. discontinued operations (SEK) |  |  |  |  |  |  | 0.13 | -0.20 |

## Cash Flow

Fourth quarter 2016

- Cash and cash equivalents at year-end amounted to SEK 435m
- The strong results drove group cash flow of SEK 54m (-24) from operating activities before changes in working capital
- Lower inventory levels and seasonally high A/P decrease working capital within Ecommerce
- Cash flow from operations for E-commerce exceeded SEK 300m
- Financial Services expanded its loan book financed through higher utilisation of its credit facility and shareholder contributions (intra group)

| (SEK million) | E-commerce <br> Q4 2016 Q4 2015 |  | Financial Services |  | Qliro Group |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flow from operating activities before changes in working capital | 42.8 | -53.2 | 10.9 | 29.7 | 53.7 | -23.5 |
| Changes in working capital | 272.7 | 205.8 | -163.4 | -209.1 | 109.3 | -3.3 |
| Cash flow from operations | 315.5 | 152.6 | -152.6 | -179.4 | 163.0 | -26.8 |
| Investments in other non-current assets | -13.8 | -21.1 | -17.5 | -10.5 | -31.3 | -31.6 |
| Cash flow to/from investing activities | -13.8 | -21.1 | -17.5 | -10.5 | -31.3 | -31.6 |
| Shareholder contribution, net change | -50.0 | -40.0 | 50.0 | 40.0 |  |  |
| Group contribution, net change |  | -12.8 |  | 12.8 |  |  |
| Utilized credit facilities in Financial Serv. | - |  | 122.1 | 155.6 | 122.1 | 155.6 |
| Cash flow to/from financing activities | -50.0 | -52.8 | 172.1 | 208.4 | 122.1 | 155.6 |
| Change in cash and cash equivalents for the period from continued operations | 251.7 | 78.8 | 2.0 | 18.5 | 253.7 | 97.3 |
| Cash flow from operations |  | -20.6 | - |  | 0.0 | -20.6 |
| Cash flow from investing activites | - | -0.8 | - |  | - | -0.8 |
| Change in cash and cash equivalents for the period from discontinued operations | - | -21.3 | - |  |  | -21.3 |
| Change in cash and cash eqv. for the period | 251.7 | 57.4 | 2.0 | 18.5 | 253.7 | 75.9 |
| Cash and cash equiv. at the period's start |  |  |  |  | 180.9 | 249.1 |
| Translation difference |  |  |  |  | 0.5 | -0.8 |
| Cash and cash equiv. at the period's end |  |  |  |  | 435.2 | 324.2 |

## Financial Position

Fourth quarter and full year 2016

Note: Tretti included in numbers for 2015

- Inventories decreased, partly related to divestment of Tretti
- Cash exceed SEK 400 m at year-end after the seasonally strong fourth quarter, which typically ties up less working capital
- Total equity decreased following the Tretti divestment and the result in continued operations
- Financial Services received additional equity (intra group) to meet prospective capital requirements, and to finance growth of its loan book
- Financial Services continued to utilize its credit facility for the remainder of its funding need

| (SEK million) | E-commerce |  | Financial Services |  | Eliminations |  | Qliro Group |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dec-16 | Dec-15 | Dec-16 | Dec-15 | Dec-16 | Dec-15 | Dec-16 | Dec-15 |
| Goodwill | 211.5 | 455.3 | 0.0 | - | - | - | 211.5 | 455.3 |
| Other intangible assets | 172.3 | 245.8 | 86.1 | 48.5 | - | - | 258.4 | 294.3 |
| Tangible assets | 19.0 | 32.4 | 9.3 | 4.7 | - |  | 28.3 | 37.1 |
| Financial assets | 120.3 | 93.3 | 1.7 | 1.8 | - | - | 122.0 | 95.2 |
| Inventories | 547.9 | 702.0 | - | - | - | - | 547.9 | 702.0 |
| Loans to the public, net | - | - | 745.8 | 505.6 | - | - | 745.8 | 505.6 |
| Non-interest bearing receivables | 181.7 | 418.2 | 12.9 | 24.0 | -7.0 | -204.6 | 187.7 | 237.6 |
| Cash and cash equivalents | 435.2 | 324.2 | - | - | - | - | 435.2 | 324.2 |
| Total assets | 1,687.9 | 2,271.2 | 855.7 | 584.5 | -7.0 | -204.6 | 2,536.7 | 2,651.1 |
| Total equity | 730.9 | 1,162.7 | 295.3 | 42.8 | - | - | 1,026.2 | 1,205.4 |
| Interest bearing liabilities | - |  | 513.2 | 328.0 | - | - | 513.2 | 328.0 |
| Non-interest bearing liabilities | 957.0 | 1,108.5 | 47.1 | 213.9 | -7.0 | -204.6 | 997.2 | 1,117.6 |
| Total equity and liabilities | 1,687.9 | 2,271.2 | 855.7 | 584.5 | -7.0 | -204.6 | 2,536.7 | 2,651.1 |

## SUMMARY

Marcus Lindqvist, CEO

## Qliro Group

## Summary

Fourth quarter and full year 2016

- CDON Marketplace continues to grow, and increased external GMV by $75 \%$ in the fourth quarter
- Nelly reports significant growth and earnings improvement
- First full-year profit for Qliro Financial Services and continued product development
- Operational excellence initiatives ongoing, focusing on continuous improvements


## Revised Strategic Direction

Marcus Lindqvist, CEO

## Qliro Group - Starting point


active customers $=20 \%$ of Nordic population $>18$ years old


## Qliro Group has set the revised strategic direction

## STRATEGIC REVIEW COMPLETED

Reviewed challenges and opportunities for each company and the Group operational structure to evaluate synergies, optimize scalability and maximize the potential of Qliro Financial Services.

## STRONG GROWTH IN E-COMMERCE AND ASSOCIATED SERVICES

Several trends and factors pointing to continued strong growth within e-commerce and associated services accompanied by continuous technical and functional development.

THREE CORE BUSINESS AREAS


Marketplace
CDON.COM Markepthace

NELLY.COM
NLY MAN MEMBERS.COM

Business units Lekmer and
Gymgrossisten to focus on improved profitability and positive cash flow. Active pursuit of potential partnerships to facilitate continued investments and to take advantage of the ongoing consolidation in each sector to generate additional shareholder value.

## Qliro

## Qliro Group to focus on three core business areas

## Qliro Group



| Fashion |
| :---: | :---: |
| NELLY.COM |
| NLYMAN |
| MEMBERS.COM |


| Lekmerse | AKTGRossisievicom: | FITNESS <br> MARKET |
| :---: | :---: | :---: |
|  | BODYSTORE.'.'.'. | ®MILEBREAKER.COM |

## Qliro Group - Overall objectives

## 2

Provide an attractive offering within payment solutions and associated financial services for both consumers and merchants

3

Establish a position as a leading e-tailer within selected
segments in the Nordic fashion field

The foundation for future profitable growth will be built on more efficient operations, driven by investments and a structured approach focusing on continuous improvement.

## Qliro Group adopts new long-term financial targets

## Business area



- Reach an organic gross growth ("GMV") of, on average, 10 percent per year
- Generate an operating profit (Ebitda) in relation to GMV of 1-2 percent


## Fashion

## Long-term financial target

- Reach an organic growth of, on average, 8 percent per year
- Generate an operating margin (Ebitda) of at least 6 percent
- Reach an operating income (Ebtda) of at least SEK 150 million during 2019

For the business units Lekmer and Gymgrossisten, continuous improvements in operating income and cash flow will be prioritized, as well as continued development of each individual brand.

## Qliro Group

## Thank you!

# Next report: 19th April 2017 

$\boldsymbol{F}^{I}$ nasdaq symbol QLRO
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[^0]:    ${ }^{1}$ Commission income is replaced with gross merchandise value from external merchants
    ${ }^{2}$ Excluding items affecting comparability
    ${ }^{3}$ Past twelve months

[^1]:    Jan- Feb-Mar- Apr-May-Jun- Jul- Aug-Sep-Oct-Nov-Dec-
    $\begin{array}{llllllllllll}16 & 16 & 16 & 16 & 16 & 16 & 16 & 16 & 16 & 16 & 16 & 16\end{array}$

