## Second Quarter 2016



Qliro Group

## Qliro Group

## Highlights

- $5 \%$ sales growth in Q2 (excl FX-effects)
- Positive EBITDA and improved cash flow from operations
- Sale of Tretti AB to WhiteAway for SEK 250 million to be completed in Q3
- Significant earnings improvement at Nelly and Gymgrossisten
- New warehouse agreement signed for Lekmer. Sales growth in Q2
- Green Friday
- Qliro Financial Services development in line with expectations
- Launch of Qliro One


## Qliro Group

## BUSINESS SEGMENTS

## Qliro Group

## CDON Marketplace

- Sales generated to merchants up $35 \%$
- Several new external merchants, including WhiteAway
- Lower margin due to campaign-driven sales in books and clothing \& shoes
- Green Friday and clearance sales of books reduced the inventory level

|  | CDON.COM <br> Marketplace |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 16 | Q2 15 | Growth | YTD 16 | YTD 15 | Growth |
| Gross Merchandise Value, external merchants | 59.2 | 43.9 | 35\% | 110.2 | 86.9 | 27\% |
| Total Gross Merchandise Value | 410.5 | 378.2 | 9\% | 859.4 | 840.8 | 2\% |
| Net sales (SEK million) | 356.9 | 337.6 | 6\% | 759.9 | 760.1 | 0\% |
| EBITDA (SEK million) | -7.6 | -3.8 |  | -13.6 | -0.9 |  |
| EBITDA margin (\%) | -2.1\% | -1.1\% |  | -1.8\% | -0.1\% |  |
| EBIT (SEK million) | -11.6 | -5.8 |  | -21.6 | -5.0 |  |
| EBIT margin (\%) | -3.3\% | -1.7\% |  | -2.8\% | -0.7\% |  |
| Active customers (thousand) | 1,710 | 1,732 | -1\% | 1,710 | 1,732 | -1\% |
| Visits (thousand) | 16,110 | 16,613 | -3\% | 36,569 | 36,700 | 0\% |
| Orders (thousand) | 664 | 652 | 2\% | 1,454 | 1,488 | -2\% |
| AOV (SEK) | 620 | 583 | 6\% | 594 | 556 | 5\% |

## Qliro Group

## Nelly

- Sales in line with last year (excluding FX effects)
- Sweden continues to grow
- Significant EBITDA improvement
- Share of private label $40 \%$
- Headcount reduction announced in Q2

|  | NLY MAN |  | nelly.com |  | M |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 16 | Q2 15 | Growth | YTD 16 | YTD 15 | Growth |
| Net sales (SEK million) | 331.0 | 337.7 | -2\% | 599.0 | 592.1 | 1\% |
| EBITDA (SEK million) | 15.9 | 5.0 |  | 13.6 | -2.5 |  |
| EBITDA margin (\%) | 4.8\% | 1.5\% |  | 2.3\% | -0.4\% |  |
| EBIT (SEK million) | 10.6 | 3.2 |  | 2.9 | -6.0 |  |
| EBIT margin (\%) | 3.2\% | 1.0\% |  | 0.5\% | -1.0\% |  |
| Active customers (thousand) | 1,178 | 1,288 | -9\% | 1,178 | 1,288 | -9\% |
| Visits (thousand) | 28,607 | 35,999 | -21\% | 55,122 | 72,130 | -24\% |
| Orders (thousand) | 770 | 779 | -1\% | 1,371 | 1,417 | -3\% |
| AOV (SEK) | 634 | 636 | 0\% | 632 | 605 | 5\% |

## Qliro Group

## Gymgrossisten

- Higher product margin compensated for lower sales
- Increased EBITDA-margin compared to last year
- Franchise stores and other offline channels continue to strengthen the company's position in the market

|  | BODYSTORĖ.COM |  |  |  | ®MILEBPEAKER.COM |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 16 | Q2 15 | Growth | YTD 16 | YTD 15 | Growth |
| Net sales (SEK million) | 198.1 | 205.5 | -4\% | 416.9 | 451.4 | -8\% |
| EBITDA (SEK million) | 13.7 | 11.3 |  | 30.8 | 31.1 |  |
| EBITDA margin (\%) | 6.9\% | 5.5\% |  | 7.4\% | 6.9\% |  |
| EBIT (SEK million) | 12.9 | 10.6 |  | 29.2 | 29.6 |  |
| EBIT margin (\%) | 6.5\% | 5.1\% |  | 7.0\% | 6.5\% |  |
| Active customers (thousand) | 560 | 565 | -1\% | 560 | 565 | -1\% |
| Visits (thousand) | 5,685 | 6,062 | -6\% | 12,403 | 12,571 | -1\% |
| Orders (thousand) | 289 | 280 | 3\% | 600 | 612 | -2\% |
| AOV (SEK) | 688 | 738 | -7\% | 700 | 743 | -6\% |

## Qliro Group

## Lekmer

- Q2 sales slightly higher (excluding FX effects)
- Average shopping basket grew by $8 \%$
- Campaign-driven sales affecting the gross margin but decreased inventory levels
- Improved delivery quality and high customer ratings
- New agreement signed with third-party supplier of warehouse services

|  | Lekmercom |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 16 | Q2 15 | Growth | YTD 16 | YTD 15 | Growth |
| Net sales (SEK million) | 96.8 | 97.2 | 0\% | 187.3 | 192.1 | -3\% |
| EBITDA (SEK million) | -12.7 | -2.5 |  | -31.6 | -5.9 |  |
| EBITDA margin (\%) | -13.1\% | -2.5\% |  | -16.9\% | -3.1\% |  |
| EBIT (SEK million) | -13.3 | -2.8 |  | -32.8 | -6.7 |  |
| EBIT margin (\%) | -13.8\% | -2.9\% |  | -17.5\% | -3.5\% |  |
| Active customers (thousand) | 410 | 435 | -6\% | 410 | 435 | -6\% |
| Visits (thousand) | 5,895 | 5,869 | 0\% | 12,285 | 12,005 | 2\% |
| Orders (thousand) | 155 | 170 | -9\% | 316 | 327 | -3\% |
| AOV (SEK) | 633 | 587 | 8\% | 609 | 604 | 1\% |

## Qliro Group

## Qliro Financial Services

- Development according to plan
- Operating income up by $111 \%$ in Q2
- Qliro launched on Lyko. New agreement with WhiteAway
- Qliro One
- Loans to the public amounted to 568.5 MSEK at the end of June

|  |  |  | Qrowth | YTD 16 | YTD 15 | Growth |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 16 | Q2 15 | Gro |  |  |  |
| EBTDA (SEK million) | $-1,1$ | -8.6 |  | -3.2 | -20.4 |  |
| EBT (SEK million) | $-4,1$ | -10.4 |  | -8.9 | -23.7 |  |
| Loans to the public | 568.5 | 276.5 |  | 568.5 | 276.5 |  |
| Business volume | 737 | 583 | $26 \%$ | 1,418 | 1,031 | $38 \%$ |
| Orders (thousands) | 830 | 715 | $16 \%$ | 1,620 | 1,270 | $28 \%$ |
| Average shopping <br> basket (SEK) | 888 | 816 | $9 \%$ | 875 | 813 | $8 \%$ |

## Qliro Group

## FINANCIALS

## Qliro Group

## Income Statement

- Net sales slightly higher than the same quarter last year
- Gross margin improved to $18 \%$
- EBITDA improved to SEK 2.3 (-6.7) million
- Earnings impact of the expected disposal of Tretti, recognised as discontinued operations, amounted to SEK -108.8 million in the quarter. Including this, EPS for the quarter amounted to SEK -0,81 (-0,07)

| (SEK million) | $\begin{gathered} 2016 \\ \text { Q2 } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Q2 } \end{gathered}$ | $\begin{gathered} 2016 \\ \text { Jan-Jun } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Jan-Jun } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Excluding discontinued operations and non-recurring items |  |  |  |  |
| Net sales | 1018.5 | 988.3 | 2028.0 | 2012.7 |
| Gross profit | 182.9 | 164.7 | 338.3 | 324.9 |
| Gross margin | 18.0\% | 16.7\% | 16.7\% | 16.1\% |
| EBITDA | 2.3 | -6.7 | -17.2 | -15.7 |
| EBITDA margin (\%) | 0.2\% | -0.7\% | -0.9\% | -0.8\% |
| EBIT | -11.8 | -15.4 | -44.9 | -32.7 |
| EBIT-margin (\%) | -1.2\% | -1.6\% | -2.2\% | -1.6\% |
| Including non-recurring items |  |  |  |  |
| EBIT | -11.8 | -15.4 | -60.3 | -50.6 |
| Financial Net | -2.9 | 0.7 | -4.1 | -3.1 |
| Income before tax | -14.7 | -14.8 | -64.3 | -53.7 |
| Net income for continuing operations | -11.5 | -10.8 | -50.6 | -40.9 |
| Discontinued operations, earnings effect | -108.8 | 0.0 | -110.0 | 0.7 |
| Earnings per share, incl. discontinued operations (SEK) | -0.81 | -0.07 | -1.08 | -0.27 |

## Qliro Group

## Cash Flow

- Changes in working capital mainly related to reduced inventory levels during the quarter
- Cash flow from operations improved and amounted to SEK 67.2 (55.5) million
- Cash and cash equivalents at end of June amounted to SEK 144.9 (271.6) million
- The positive cash flow effect from the sale of Tretti is expected in the third quarter

| (SEK million) | $\begin{gathered} 2016 \\ \text { Q2 } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Q2 } \\ \hline \end{gathered}$ | $\begin{gathered} 2016 \\ \text { Jan-Jun } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Jan-Jun } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Cash flow from operating activities | -4.3 | -11.1 | -42.1 | -38.1 |
| Changes in working capital | 71.5 | 66.6 | -146.5 | -131.4 |
| Cash flow from operations | 67.2 | 55.5 | -188.6 | -169.6 |
| Cash flow to investing activities | -21.3 | -28.8 | -39.1 | -52.5 |
| Acquisitions/disposals of operations | 0.0 | 0.0 | 0.0 | -0.5 |
| Changes in QFS's loans to the public | -92.2 | -93.7 | -40.7 | -95.3 |
| Changes in QFS's financing | 75.9 | 34.5 | 77.6 | 34.5 |
| Cash flow from discontinued operations | -21.1 | 17.1 | 13.4 | 21.5 |
| Change in cash and cash equivalents for the period | 8.5 | -15.4 | -177.4 | -261.9 |
| Cash and cash equivalents at the period's start | 138.7 | 287.3 | 324.2 | 534.0 |
| Translation difference | 0.6 | -0.3 | 1.0 | -0.5 |
| Less cash from discontinued operations | -3.0 | 0.0 | -3.0 | 0.0 |
| Cash and cash equivalents at the period's end | 144.9 | 271.6 | 144.9 | 271.6 |

## Qliro Group

## Financial Position

- Healthy inventory levels by the end of Q2, and lower than last year

| (SEK million) | $\begin{gathered} 2016 \\ \text { 30-Jun } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { 30-Jun } \end{gathered}$ |
| :---: | :---: | :---: |
| Total non-current assets | 611.3 | 834.8 |
| Inventories | 500.6 | 585.6 |
| Loans to the public | 568.5 | 276.5 |
| Current non-interest bearing receivables | 75.4 | 119.0 |
| Cash \& cash equivalents | 144.9 | 271.6 |
| Total assets held for sale | 336.9 | - |
| Total assets | 2,237.4 | 2,087.4 |
| Total Equity | 1,049.1 | 1,272.5 |
| Interest bearing liabilities (QFS) | 408.6 | 34.5 |
| Non-interest bearing liabilities | 692.9 | 780.4 |
| Total liabilities related to assets held for sale | 86.9 | - |
| Total equity and liabilities | 2,237.4 | 2,087.4 |

## Qliro Group

## Forward Looking Statement

- Growth that is consistent with or above that of the market for each segment.
- Qliro Group's long-term profitability targets:

| Segment | EBITDA-margin |
| :--- | :--- |
| CDON Marketplace | $2-3 \%$ |
| Nelly | $5-7 \%$ |
| Gymgrossisten | $7-9 \%$ |
| Lekmer | $3-5 \%$ |

- Qliro Financial Services earnings expectations unchanged. During 2016, we expect the same seasonality pattern as 2015 which means that the result within Qliro Financial Services is expected to gradually improve during 2016.
- During the second half of the year, Lekmer's sales growth is expected to increase on a quarterly basis. Lekmer is expected to require an additional quarter in 2016 to stabilise the warehouse operations in terms of efficiency and costs. EBITDA in the third quarter 2016 is expected to improve compared to the second quarter and EBITDA in the fourth quarter is expected to be positive.


## Qliro Group

## Thank you!

## Next report: 20 ${ }^{\text {th }}$ October 2016

