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RUM21

Financial Results for the Fourth Quarter and Full Year 2012


- Continued strong year on year sales growth of $19 \%$ in the fourth quarter and $31 \%$ for the full year
- CDON.com and Gymgrossisten.com show continued strong performance
- The results in the fashion segment are burdened by negative non-recurring items in the fourth quarter
- Launch of Nelly.com's and Heppo.com's assortment on CDON.com in the fourth quarter
- Acquisition of logistics operations in Falkenberg, Sweden
- Strengthening of CDON Group's management team
- Use strong market positions to capitalize on high online market growth
- Focus on continued balanced sales growth and increased market shares, mainly from our three core assets; CDON.com, Nelly.com \& Gymgrossisten.com
- Further enhance the efficiency of the Group's logistics to secure a retained high customer satisfaction in combination with future best in class cost effectiveness

|  | Entertainment |  | Fashion |  | Sports \& Health |  | Home \& Garden |  | cdongroup |  |
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|  |  |  |  |  |  |  |  |  |  |  |
|  | Q4 | FY12 | Q4 | FY12 | Q4 | FY12 | Q4 | FY12 | Q4 | FY12 |
| Net sales (mn) | 912.7 | 2,386.0 | 327.3 | 942.9 | 128.9 | 496.4 | 197.5 | 631.6 | 1,572.8 | 4,461.7 |
| Growth yoy | 18\% | 24\% | 19\% | 29\% | 33\% | 32\% | 15\% | 71\% | 19\% | 31\% |
| Sales share | 58\% | 53\% | 21\% | 21\% | 8\% | 11\% | 13\% | 14\% | 100\% | 100\% |
| EBIT (mn) | 46.8 | 102.3 | -141.3 | -267.6 | 12.4 | 47.3 | -3.1 | -13.7 | -110.7 | -173.9 |
| EBIT margin | 5.1\% | 4.3\% | -43.2\% | -28.4\% | 9.6\% | 9.5\% | -1.6\% | -2.2\% | -7.0\% | -3.9\% |
| Visits (mn) | 35.5 | 99.2 | 35.1 | 120.3 | 3.5 | 13.0 | 3.8 | 11.9 | 77.8 | 244.3 |
| Orders (mn) | 1.7 | 4.7 | 0.5 | 1.5 | 0.2 | 0.7 | 0.1 | 0.3 | 2.5 | 7.1 |

## CDON.com continues to strengthen its customer offering

- Segment sales up $18 \% \mathrm{y} / \mathrm{y}$ in Q4 and $24 \% \mathrm{y} / \mathrm{y}$ FY
- The product assortment was further broadened with products from Nelly.com's and Heppo.com's assortment in Q4
- The product categories Consumer Electronics and Toys continued to increase their share of sales in the quarter, whilst the category Media decreased slightly
- Operating profits of SEK 46.8 (50.5) mn in Q4 and SEK 102.3 (102.3) mn FY
- Operating margin of 5.1\% (6.5\%) in Q4 and 4.3\%
(5.3\%) FY

Operating development


## The segment's results was burdened by non-recurring items

- Sales increased by $19 \%$ y/y in Q4 and by $29 \%$ y/y FY
- Segments sales still severely affected in the quarter by the warehouse relocation
- Nelly.com reported record sales in both November and December
- Non-recurring items of SEK 112.2 mn in Q4 and 170.5 mn FY, mainly related to the warehouse relocation performed during 2012, write-down of overstock, as well as write-downs and adjustments of balance sheet items and inventory discrepancies, of which SEK 40 mn are attributed to 2011 or earlier
- Operating profits of SEK -141.3 (13.5) mn in Q4 and SEK -267.6 (19.8) mn FY including non-recurring items

Operating development


- Operating margin of $-43.2 \%$ (4.9\%) in Q4 and -28.4\% (2.7\%) FY including non-recurring items


## Sports \& Health

## $33 \%$ year on year revenue growth in Q4

- Sales up $33 \% \mathrm{y} / \mathrm{y}$ in Q4 and $32 \% \mathrm{y} / \mathrm{y}$ FY
- Broader product assortment and continued positive sales trend in all markets
- Operating profits of SEK 12.4 (10.3) mn in Q4 and SEK 47.3 (39.7) mn FY
- Operating margins of $9.6 \%(10.6 \%)$ in Q4 and margins of 9.5\% (10.5\%) FY

Operating development


## Relocation of Tretti's operations from Stockholm to Malmö

- The segment's sales amounted to SEK 197.5 (172.1) mn in Q4 and to SEK 631.6 (369.5) mn FY
- Sales growth of $15 \% \mathrm{y} / \mathrm{y}$ in Q4 driven by both Tretti and Room21
- Operating profit of SEK -3.1 (1.2) mn in Q4 and of SEK -13.7 (5.3) mn FY
- Operating margins of $-1.6 \%$ ( $0.7 \%$ ) in Q4 and of $-2.2 \%$ (1.4\%) FY
- Operating margins were under pressure as a result of investments in Room21.com, as well as the relocation of Tretti.com from Stockholm to Malmö

Operating development


- On 1 October 2012 CDON Group acquired the logistics operations of the Business Linc $B L A B$ in Falkenberg, which was integrated into the formed company CDON Group Logistics AB
- The operating profit of CDON Group Logistics AB was SEK -18.9 mn in Q4
- Going forward, focus will be on ensuring a long-term cost-effective logistics solution that also allows for market leading service levels for CDON Group's customers
- Break-even is expected in Q3 2013
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Financial Performance \& Position

## Income Statement

- Net interest \& other financial items of SEK -8.1 (-5.4) mn in Q4 mainly due to interest costs from:
- The Group's revolving credit facility
- The Groups overdraft facility
- The Group's convertible bond issued in December 2010
- Positive income tax effect of SEK 28.4 $(-17.5) \mathrm{mn}$ in the quarter

| (SEK million) | $\begin{array}{r} 2012 \\ \text { Okt-Dec } \end{array}$ | $\begin{array}{r} 2011 \\ \text { Okt-Dec } \end{array}$ | $\begin{array}{r} 2012 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2011 \\ \text { Jan-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 1,572.8 | 1,316.4 | 4,461.7 | 3,403.7 |
| Gross profit | 98.0 | 229.5 | 471.2 | 587.3 |
| Gross margin (\%) | 6.2\% | 17.4\% | 10.6\% | 17.3\% |
| Operating profit excl nonrecurring items | 1.5 | 71.3 | -3.4 | 149.0 |
| Operating margin\% | 0.1\% | 5.4\% | -0.1\% | 4.4\% |
| Operating profit incl nonrecurring items | -110.7 | 71.3 | -173.9 | 129.2 |
| Operating margin\% | -7.0\% | 5.4\% | -3.9\% | 3.8\% |
| Income before tax | -118.8 | 65.9 | -201.2 | 111.0 |
| Net income | -90.4 | 48.4 | -151.7 | 83.0 |
| Basic earnings per share (SEK) | -1.38 | 0.73 | -2.25 | 1.26 |
| Diluted earnings per share | -1.38 | 0.70 | -2.25 | 1.26 |

- Inventories at SEK 609.7 (459.1) mn, mainly due to increased sales and change of product mix in the Entertainment segment
- Total interest bearing loans of SEK 373.0 (364.8) mn at the end of Q4
- Net debt position of SEK 246.8 (-52.6) mn at the end of Q4, compared to SEK 361.8 at the end of Q3
- Cash and cash equivalents increased to SEK 126.1 (417.4) mn at the end of Q4, compared to SEK 9.0 mn at the end of Q3

|  | 2012 | 2011 |
| :--- | ---: | ---: |
| (SEK million) | 31-dec | 31-Dec |
| Total non-current assets | 678.5 | 603.3 |
| Inventories | 609.7 | 459.1 |
| Total receivables | 268.5 | 145.6 |
| Cash and cash equivalents | 126.1 | 417.4 |
| Total assets | 1682.8 | 1625.3 |
| Total equity | 266.4 | 417.3 |
| Interest bearing liabilities | 373.0 | 364.8 |
| Non-interest bearing liabilites | 1043.5 | 843.3 |
| Total equity and liabilities | 1682.8 | 1625.3 |

## Cash Flow

- Cash flow from operating activities before changes in working capital of SEK -15.8 (73.1) mn in Q4
- SEK 149.2 (231.6) million change in working capital in Q4
- Cash flow to investing activities of SEK -17.6 (-22.3) mn in Q4

|  | 2012 <br> Okt-Dec | 2011 <br> Okt-Dec | 2012 <br> Jan-Dec | 2011 <br> Jan-Dec |
| :--- | ---: | ---: | ---: | ---: |
| (SEK million) | -15.8 | 73.1 | -97.5 | 124.3 |
| Cash flow from operating |  |  |  |  |
| activities |  |  |  |  |
| Changes in working capital | 149.2 | 231.6 | -142.1 | 71.6 |
| Cash flow from operations | 133.4 | 304.7 | -239.6 | 195.9 |
| Cash flow from/to investing <br> activities <br> Cash flow from/to financing <br> activities | -17.6 | -22.3 | -50.3 | -345.8 |
| Change and cash equivalents for <br> the period | 115.8 | 282.4 | -289.9 | -13.8 |
| Cash and cash equivalents at the <br> period's start | $\mathbf{0 . 0}$ | 0.0 | 0.0 | 136.2 |
| Translation difference <br> Cash and cash equivalents at the <br> period's end | 126.1 | 417.4 | 126.1 | 417.4 |

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