## cdongroup

Financial Results for the Second Quarter and First Six Months 2011


18 July 2011


## Strong sales growth across all segments \& each segment profitable in Q2 despite ongoing investments

- Net sales up $51 \% \mathrm{y} / \mathrm{y}$ to SEK 689.1 mn when including Tretti AB contribution
- Gross profit up $33.7 \% \mathrm{y} / \mathrm{y}$ to SEK 126.4 mn \& gross margin of $18.3 \%$
- Operating profit of SEK 23.8 (27.9) mn \& operating margin of $3.5 \%$ excl. non-recurring costs of SEK 4.7 mn related to Tretti acquisition
- Operating profit of SEK 19.1 (27.9) mn \& 2.8\% operating margin incl. non-recurring costs
- Pre-tax profit of SEK 15.1 (24.8) mn \& net income of SEK 10.4 (20.0) mn
- Earnings per share of SEK 0.16
- Acquisition of Nordic white goods and household appliances e-retailer Tretti AB for SEK 346 mn
- Creation of a new business segment: Home \& Garden

Operating development


## Continued acquisition driven, geographical \& vertical expansion with ongoing shift in Entertainment product mix

- Net sales up $36 \% \mathrm{y} / \mathrm{y}$ to SEK $1,260.9 \mathrm{mn}$
- Gross profit up $26 \%$ y/y to SEK 236.3 mn \& gross margin of $18.7 \%$
- Operating profit of SEK 44.0 (65.8) mn \& operating margin of $3.5 \%$ excl. non-recurring costs of SEK 4.7 mn related to Tretti acquisition
- Operating profit of SEK 39.2 (65.8) mn with operating margin of $3.1 \%$ incl. non-recurring costs related to Tretti acquisition
- Pre-tax profit of SEK 31.8 (57.1) mn \& net income of SEK 23.1 (45.0) mn
- Earnings per share of SEK 0.35 (0.66) (Based on $66,342,124$ issued shares as at 30 June 2011)
- Earnings per share of SEK 0.35 (88.46) (Based on the weighted average number of shares of $66,342,124$ for the period Jan-Jun 2011 and 500,000 for the period Jan-Jun 2010)

Operating development


$\triangle$ Operating margin



Second quarter sales by segment


## Business Profile \& Performance

## 34\% year on year sales growth in Q2 \& 3\% operating margin, with ongoing \& accelerated shift towards more sustainable product categories

- Sales up $34 \% \mathrm{y} / \mathrm{y}$ in Q2 \& up $21 \%$ for YTD
- All product categories except CDs grew $\mathrm{y} / \mathrm{y}$ \& CDON.COM strengthened competitive positions
- Market share gains in all categories
- Represented 53\% (60\%) of Group sales in Q2 \& $58 \%$ (65\%) for YTD
- Operating costs of SEK 356 (262) mn in Q2 \& costs of SEK 699 (567) for YTD
- Ongoing shift in product category mix
- Investments in expansion of both existing and newly acquired businesses
- $\mathrm{Y} / \mathrm{Y}$ appreciation of the Group's reporting currency (SEK) against other operating currencies
- Operating profits of SEK 9.9 (11.2) mn in Q2 \& SEK 28.1 (35.4) mn for YTD
- Operating margin of 2.7\% (4.1\%) y/y in Q2 \& a margin of $3.9 \%$ (5.9\%) for YTD

Operating development


No. of website visits ('000)
No. of orders ('000)


## 58\% year on year revenue growth in Q2 \& ongoing geographical expansion and broadened product offering

- Sales increased by $58 \% \mathrm{y} / \mathrm{y}$ in Q2 \& up $60 \%$ for YTD
- Strong growth for Nelly.com, with geographical expansion outside the Nordics - German establishment \& test operations in the Netherlands and Austria
- Heppo.com continues to develop according to plan
- Represented 27\% (26\%) \& 24\% (20\%) of total Group sales for the two respective periods
- Operating costs of SEK 176 (108) mn in Q2 \& SEK 294 (173) mn for YTD
- Increased marketing costs for roll-out of Heppo.com
- Launch of Nelly.com in Germany \& ongoing market tests in the Netherlands and Austria
- Operating profits of SEK 8.3 (8.9) mn in Q2 \& SEK 4.0 (12.8) mn for YTD
- Operating margin of $4.5 \%$ ( $7.6 \%$ ) \& $1.4 \%$ (6.9\%) for the two respective periods

Operating development



## 33\% year on year revenue growth with increased operating profits despite geographical expansion

- Sales up $33 \% \mathrm{y} / \mathrm{y}$ in Q2 \& up $34 \%$ for YTD
- Market share gains for Gymgrossisten.com in all geographical markets
- Gymgrossisten.com launched in Denmark under Bodystore.dk name
- Sports \& Health segment represented $13 \%$ (15\%) \& $15 \%$ (15\%) of Group sales for the two respective periods
- Operating costs of SEK 80 (60) mn in Q2 \& costs of 166 (121) for YTD
- Investments related to Danish launch of Bodystore \& activities to increase market share in new territories
- Operating profits up $21 \% \mathrm{y} / \mathrm{y}$ in Q2 \& up $13 \%$ for YTD
- Operating margins of $10.7 \%$ (11.8\%) in Q2 \& $11 \%$ (13\%) for YTD

Operating development



## Comprises the newly acquired Tretti.com and RUM21.se internet stores

- Sales of SEK 48.9 mn for both Q2 \& YTD
- Represented 7\% (-) \& 4\% (-) of Group sales for the two respective periods
- Operating profit of SEK 638 thousand in Q2 \& for YTD
- New segment introduced from Q2 2011 \& comprises Tretti.com \& RUM21.se
- Nordic white goods \& household appliance e-retailer Tretti $A B$ acquired on 3 June \& delisted from NASDAQ OMX First North on 15 July
- Brand furniture \& interior design e-retailer RUM21.se acquired in February 2011
- RUM21.se reported in Fashion segment in Q1 2011 \& results have not been restated historically due to the small impact on Group results in Q1

Financial Performance \& Position

- Net interest \& other financial items of SEK -4.0 (-3.0) mn in Q2 \& SEK -7.4 (-8.6) for YTD reflected:
- The Group's new SEK 200 mn revolving credit facility
- Interest costs related to the convertible bond issued in December 2010
- Tax expenses of SEK -4.7 (-4.8) mn in Q2 \& SEK -8.8 (-12.1) for YTD
- Effective tax rate of $31 \%$ (20\%) in Q2 \& 28\% (21\%) for YTD

| CONDENSED CONSOLIDATED INCOME STATEMENT (SEK thousand) | $\begin{array}{r} 2011 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2011 \\ \text { Jan-Jun } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Jan-Jun } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Jan-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 689,111 | 457,627 | 1,260,932 | 927,360 | 2,210,034 |
| Cost of goods and services | -562,696 | -363,042 | -1,024,620 | -739,204 | -1,789,814 |
| Gross profit | 126,415 | 94,585 | 236,312 | 188,156 | 420,220 |
| Sales and administration expenses | -108,098 | -65,405 | -198,278 | -120,605 | -287,382 |
| Other operating income and expenses, net | 788 | -1,326 | 1,209 | -1,786 | 1,790 |
| Operating profit | 19,105 | 27,854 | 39,243 | 65,765 | 134,628 |
| Net interest \& other financial items | -3,956 | -3,040 | -7,400 | -8,635 | -18,799 |
| Profit before tax | 15,149 | 24,814 | 31,843 | 57,130 | 115,829 |
| Tax | -4,748 | -4,846 | -8,773 | -12,149 | -25,595 |
| Net income for the period | 10,401 | 19,968 | 23,070 | 44,981 | 90,234 |
| Attributable to: |  |  |  |  |  |
| Equity holders of the parent | 10,498 | 19,500 | 23,315 | 44,231 | 90,835 |
| Non-controlling interests | -97 | 468 | -245 | 750 | -601 |
| Net income for the period | 10,401 | 19,968 | 23,070 | 44,981 | 90,234 |
| Basic earnings per share (SEK)* | 0.16 | 39.00 | 0.35 | 88.46 | 5.00 |
| Diluted earnings per share (SEK)* | 0.14 | 39.00 | 0.32 | 88.46 | 4.90 |

- Cash flow from operating activities before changes in working capital of SEK 18.0 (24.3) mn in Q2 \& SEK 20.2 (55.6) mn for YTD
- SEK 18.9 mn tax payment related to performance in 2010
- Cash flow to investing activities of SEK -318.6 (-5.5) mn in Q2 \& SEK -326.0 (-6.9) mn for YTD
- SEK -5.3 million acquisition of RUM21.se in February and SEK 317.5 mn acquisition of Tretti in June
- SEK 62.3 (-15.1) million change in working capital in Q2 \& and SEK -101.7 (-111.7) mn change for YTD
- Higher inventory levels due to increase of more inventory intensive Fashion and Sports \& Health segments as proportions of total Group revenues, as well as the new businesses in Home \& Garden segment

| CONSOLIDATED STATEMENT OF CASH FLOWS CONDENSED (SEK thousand) | $\begin{array}{r} 2011 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2011 \\ \text { Jan-Jun } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Jan-Jun } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Jan-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flow from operating activities | 18,031 | 24,297 | 20,181 | 55,568 | 126,162 |
| Changes in working capital | 62,322 | -15,087 | -101,734 | -111,687 | -32,876 |
| Cash flow from operations | 80,353 | 9,210 | -81,553 | -56,119 | 93,286 |
| Investments in subsidiaries* | -317,454 | -3,988 | -322,757 | -5,055 | -4,459 |
| Investments in other non-current assets | -1,184 | -1,479 | -3,210 | -1,826 | -5,373 |
| Other cash flow from investing activities | 0 | -39 | 0 | -55 | 0 |
| Cash flow to/from investing activities | -318,638 | -5,506 | -325,967 | -6,936 | -9,832 |
| Other cash flow from/to financing activities | 185,474 | -485 | 185,474 | 75,047 | 353,808 |
| Cash flow to/from financing activities | 185,474 | -485 | 185,474 | 75,047 | 353,808 |
| Change and cash equivalents for the period | -52,811 | 3,219 | -222,046 | 11,992 | 437,262 |
| Cash and cash equivalents at period's start | 261,287 | 11,818 | 431,343 | 3,045 | 3,045 |
| Translation difference, cash and cash equivalents | 834 | 0 | 13 | 0 | -8,964 |
| Cash and cash equivalents at period's end | 209,310 | 15,037 | 209,310 | 15,037 | 431,343 |

* Investments in subsidiaries Jan-Jun 2011 comprises SEK 5,303 thousand acquisition of Rum21 AB and SEK 317,454 thousand acquisition of Tretti AB, see Note 1 and 2.
- Capital employed up by SEK 436.8 mn $\mathrm{y} / \mathrm{y}$ to SEK 772.9 mn as at 30 Jun 2011
- The acquisition of Tretti $A B$ in June 2011
- Higher inventory levels due to increased proportion of Group sales in more inventory intensive Fashion and Sports \& Health segments
- Return on capital employed of $20.6 \%$ (44.9\%) as at 30 Jun 2011
- Total interest bearing borrowings of SEK 396.4 (283.5) million as at 30 Jun 2011
- Net debt position of SEK 187.1 (189.7) mn as at 30 Jun 2011
- Cash and cash equivalents of SEK 209.3 (15.0) million as at 30 Jun 2011

| CONSOLIDATED STATEMENT OF FINANCIAL | 2011 | 2010 | 2010 |
| :---: | :---: | :---: | :---: |
| POSITION CONDENSED (SEK thousand) | 30-Jun | 30-Jun | 31-Dec |
| Non-current assets |  |  |  |
| Goodwill | 447,296 | 193,401 | 188,966 |
| Other intangible assets | 127,531 | 66,471 | 65,878 |
| Total intangible assets | 574,827 | 259,872 | 254,844 |
| Tangible assets | 8,788 | 3,356 | 3,660 |
| Financial assets | 1,814 | 55 | 0 |
| Total non-current assets | 585,429 | 263,283 | 258,504 |
| Current assets |  |  |  |
| Inventories | 382,443 | 189,661 | 251,284 |
| Current interest-bearing receivables | 0 | 78,802 | 0 |
| Current non-interest-bearing receivables | 110,728 | 63,945 | 73,066 |
| Total receivables | 110,728 | 142,747 | 73,066 |
| Cash and cash equivalents | 209,310 | 15,037 | 431,343 |
| Total current assets | 702,481 | 347,445 | 755,693 |
| Total assets | 1,287,910 | 610,728 | 1,014,197 |
| Equity |  |  |  |
| Equity attributable to owners of the parent | 369,219 | 51,765 | 345,665 |
| Non-controlling interest | 7,326 | 842 | 879 |
| Total equity | 376,545 | 52,607 | 346,544 |
| Non-current liabilities |  |  |  |
| Non interest bearing |  |  |  |
| Deferred tax liability | 41,437 | 15,998 | 26,748 |
| Other provisions | 4,735 | 4,604 | 2,397 |
| Interest bearing |  |  |  |
| Long term loans | 185,474 | 0 | 0 |
| Convertible bond | 210,908 | 0 | 207,204 |
| Total non-current liabilities | 442,554 | 20,602 | 236,349 |
| Current liabilities |  |  |  |
| Current interest-bearing liabilities | 0 | 283,534 | 0 |
| Current non-interest-bearing liabilities | 468,811 | 253,985 | 431,304 |
| Total current liabilities | 468,811 | 537,519 | 431,304 |
| Total equity and liabilities | 1,287,910 | 610,728 | 1,014,197 |

To become a leading e-commerce player in each of the Group's operating market segments \& territories


## Objectives

- To generate sustainable and long term shareholder value
- To continue to grow organically at least in line with the growth of each of the Group's operating market segments in each operating territory
- To continue to start-up or acquire new brands
- To generate margins that are in line or above the average of the Group's competitors in each operating market segment, when excluding the impact of new start-ups \& acquisitions


## Key Investment Highlights

1 Uniquely well-positioned market-leading Nordic online retailer
2 Taking advantage of exponential development of e-commerce
3 Track record of profitable organic growth
4 Successfully entering new markets \& integrating acquisitions
5 Clear strategy
6 Experienced management team

## cdongroup

For further information, please visit www.cdongroup.com or contact:

CDON Group Investor Relations

+ 46 (0) 700807403
ir@cdongroup.com

