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Financial Results for the Second Quarter and First Six Months 2012


## Yet another strong growth quarter with a sales increase of $38 \%$ year on year

- Net sales up $38 \% \mathrm{y} / \mathrm{y}$ to SEK 952.1 (689.1) mn
- Net sales up $38 \%$ at constant exchange rates
- Gross profit up $13 \% \mathrm{y} / \mathrm{y}$ to SEK 142.9 (126.4) mn \& gross margin of $15.0 \%$ excl. non-recurring items
- Gross profit down $13.8 \%$ y/y to SEK 109.0 (126.4) mn with a gross margin of $11.4 \%$, incl. non-recurring items of SEK -33.9 mn
- Operating profit of SEK -5.8 (23.8) mn \& operating margin of $-0.6 \%$ excluding non recurring items
- Operating profit of SEK -43.5 (19.1) mn \& operating margin of $-4.6 \%$ including non-recurring items of SEK -37.7 mn
- Pre-tax profit of SEK -48.5 (15.1) mn \& net income of SEK -37.1 (10.4) mn
- Earnings per share of SEK -0.54

Operating development


No. of website visits ('000)


No. of orders ('000)


## Sales growth of 51\% YTD

- Net sales up $51 \% \mathrm{y} / \mathrm{y}$ to SEK $1,906.4(1,260.9) \mathrm{mn}$
- Net sales up 51\% at constant exchange rates
- Gross profit up $24 \% \mathrm{y} / \mathrm{y}$ to SEK 292.5 (236.3) mn \& gross margin of $15.3 \%$ excl. non-recurring items
- Gross profit up 3.5\% y/y to SEK 244.6 (236.3) mn \& gross margin of $12.8 \%$ incl. non-recurring items of SEK -47.9 mn
- Operating profit of SEK -3.9 (43.9) mn \& operating margin of $-0.2 \%$ excl. non-recurring items
- Operating profit of SEK -55.6 (39.2) mn \& -2.9\% operating margin incl. non-recurring items of SEK -51.7 mn related to Nelly.com's warehouse relocation and adjusted offset model for returned goods
- Pre-tax profit of SEK -66.0 (31.8) mn \& net income of SEK -50.1 (23.1) mn
- Basic earnings per share of SEK -0.72 (0.35) and diluted earnings per share of SEK -0.72 (0.35)*
*Basic earnings per share for all periods has been calculated on the average number of Outstanding shares for the periods, amounting to $66,342,124$. Diluted earnings per share for all periods has been calculated on the average number outstanding shares after dilution for the periods, amounting to $72,921,071$.

Operating development


No. of website visits ('000)


No. of orders ('000)


|  | Entertainment |  | Fashion |  | Sports \& Health |  | Home \& Garden |  | cdongroup |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Q2-12 | H1-12 | Q2-12 | H1-12 | Q2-12 | H1-12 | Q2-12 | H1-12 | Q2-12 | H1-12 |
| Net sales | 464.1 | 948.3 | 225.9 | 422.3 | 116.4 | 244.0 | 146.1 | 292.4 | 952.1 | 1,906.4 |
| Growth yoy | 27\% | 30\% | 23\% | 43\% | 29\% | 31\% | 199\% | 469\% | 38\% | 51\% |
| Sales share | 49\% | 50\% | 24\% | 22\% | 12\% | 13\% | 15\% | 15\% | 100\% | 100\% |
| EBIT | 11.8 | 36.0 | -57.5 | -96.1 | 10.9 | 24.3 | -3.4 | -9.3 | -43.5 | -55.6 |
| EBIT margin | 2.6\% | 3.8\% | -25.5\% | -22.8\% | 9.4\% | 9.9\% | -2.3\% | -3.2\% | -4.6\% | -2.9\% |
| Visits | 19.6 | 41.9 | 29.3 | 59.6 | 3.0 | 6.5 | 2.7 | 5.3 | 54.5 | 113.2 |
| Orders | 0.9 | 1.9 | 0.4 | 0.7 | 0.2 | 0.3 | 0.1 | 0.1 | 1.4 | 3.0 |

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## Business Profile \& Performance

## Continued strong growth within the consumer electronics category

- Sales up $27 \%$ y/y in Q2 and $30 \%$ y/y YTD
- The product category consumer electronics continued to grow at a high rate and constituted a larger share of sales than previously
- Represented 49\% (53\%) of total Group sales in Q2 and 50\% (58\%) YTD
- Operating profits of SEK 11.8 (9.9) mn in Q2 and SEK 36.0 (28.1) mn YTD
- Operating margin of 2.6\% (2.7\%) in Q2 and 3.8\% (3.9\%) YTD

Operating development


No. of website visits ('000)



## 23\% year on year revenue growth in Q2 following geographical expansions and market share gains on the Nordic market

- Sales increased by $23 \% \mathrm{y} / \mathrm{y}$ in Q2 and by $43 \% \mathrm{y} / \mathrm{y}$ YTD
- Growth is a combination of increased market shares in the Nordic markets and geographical expansion outside the Nordics
- In the second quarter a local version of Nelly.com was launched in the UK and Heppo.com was launched in the Netherlands
- Nelly .com completed the warehouse transfer, which is crucial for its continued expansion


Represented 24\% (27\%) of total Group sales in Q2 and $22 \%(24 \%)$ of total Group sales YTD

- Operating profits of SEK -19.8 (8.3) mn in Q2 excluding non recurring items and SEK -57.5 (8.3) mn including non recurring items of SEK -37.7 mn
- Operating margin of $-25.5 \%$ (4.5\%) including non recurring items
- Relocation of warehouse for Nelly.com contributed largely to the non-recurring items
- The increased growth also contributed to a negative impact on earnings in the quarter

No. of website visits ('000)


No. of orders ('000)


## $29 \%$ year on year revenue growth in Q2 with continued geographical expansion

- Sales up $29 \% \mathrm{y} / \mathrm{y}$ in Q2 and $31 \% \mathrm{y} / \mathrm{y}$ in H1
- Strong sales growth in the second quarter
- The launch on the German market has gone according to plan and the product line has expanded daily
- Sports \& Health segment represented $12 \%$ (13\%) of Group sales in the second quarter and $13 \%$ (15\%) in the first half of the year
- Operating profits of SEK 10.9 (9.6) mn in Q2 and SEK 24.3 (20.4) mn YTD
- Operating margins of $9.4 \%(10.7 \%)$ in Q2 and margins of 9.9\% (11.0\%) YTD

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## Increasing market shares in respective categories

- The YTD 2011 figures for the Home \& Garden segment includes Rum 21 from Feb 2011 and Tretti.com from June 2011
- The segment's sales amounted to SEK 146.1 (48.9) mn in Q2 and to SEK 292.4 (51.4) mn YTD
- The segment continued with investments in all markets and continued to gain market shares in their respective categories
- Home \& Garden accounted for $15 \%$ of total Group sales in Q2 and 15\% YTD
- Operating profit of SEK -3.4 (0.6) mn in Q2 and of SEK -9.3 (0.7) mn YTD
- Operating margins of $-2.3 \%(1.3 \%)$ in Q2 and of $-3.2 \%$ (1.5\%) YTD
- The segment's operating margin was affected by the Nordic expansion and broadening of the assortment in both companies, but also by strong pressure on price in the white goods category

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Financial Performance \& Position

## Income Statement

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- Net interest \& other financial items of SEK -5.0 (-4.0) mn in Q2 reflected:
- The Group's revolving credit facility and interests costs related to it
- Interest costs related to the convertible bond issued in December 2010
- Positive income tax effect of SEK 11.4 (-4.7) mn in the quarter as a result of activated capitalized loss carryforwards

|  | 2012 | 2011 | 2012 | 2011 |
| :--- | ---: | ---: | ---: | ---: |
| (SEK million) | 2012 <br> Apr-Jun | Apr-Jun | Jan-Jun | Jan-Jun |

## Cash Flow

- Cash flow from operating activities before changes in working capital of SEK -50.0 (18.0) mn in Q2
- SEK 4.1 (62.3) million change in working capital in Q2
- Cash flow to investing activities of SEK 14.7 (318.6) mn in Q2
- Primarily reflected investments in the Group's web platforms

|  | 2012 <br> Apr-Jun | 2011 <br> Apr-Jun | 2012 <br> Jan-Jun | 2011 <br> Jan-Jun |
| :--- | ---: | ---: | ---: | ---: |
| (SEK million) |  |  |  |  |
| Cash flow from operating <br> activities | -50.0 | 18.0 | -82.8 | 20.2 |
| Changes in working capital | 4.1 | 62.3 | -197.7 | -101.7 |
| Cash flow from operations | -46.0 | 80.4 | -280.5 | -81.6 |
| Cash flow from/to investing <br> activities <br> Cash flow from/to financing <br> activities | -14.7 | -318.6 | -26.7 | -326.0 |
| Change and cash equivalents for <br> the period | -60.6 | -52.8 | -307.2 | -222.0 |
| Cash and cash equivalents at the <br> period's start | 170.7 | 261.3 | 417.4 | 431.3 |
| Translation difference <br> Cash and cash equivalents at the <br> period's end | $\mathbf{0 . 0}$ | 185.5 | 0.0 | 185.5 |

- Capital employed decreased by SEK 35.2 mn $\mathrm{y} / \mathrm{y}$ to SEK 750.6 mn in Q2
- Return on capital employed declined $y / y$ to $4.4 \%(20.6 \%)$ in Q2, which mainly is explained by the lower operating profit comparing to last year, acquisition of Tretti AB in June 2011 as well as higher inventory
- Total long-term interest bearing borrowings of SEK 368.8 (396.4) mn at the end of Q2
- Net debt position of SEK 258.4 (187.1) mn at the end of Q2, compared to SEK 196.1 at the end of Q1
- Cash and cash equivalents decreased to SEK 110.4 (209.3) mn at the end of Q2, compared to SEK 170.7 mn at the end of Q1

|  | 2012 | 2011 | 2011 |
| :--- | ---: | ---: | ---: |
| (SEK million) | 30 -jun | 30-jun | 31-Dec |
| Total non-current assets | 616.6 | 585.4 | 603.3 |
| Inventories | 532.6 | 382.4 | 459.1 |
| Total receivables | 158.2 | 110.7 | 145.6 |
| Cash and cash equivalents | 110.4 | 209.3 | 417.4 |
| Total assets | $1,417.9$ | $1,287.9$ | $1,625.3$ |
| Total equity | 366.8 | 376.5 | 417.3 |
| Interest bearing liabilities | 413.4 | 442.6 | 410.4 |
| Non-interest bearing liabilites | 637.7 | 468.8 | 797.6 |
| Total equity and liabilities | $1,417.9$ | $1,287.9$ | $1,625.3$ |

## Long-term Ambition and Strategic Priorities

To become a leading e-commerce player in each of the Group's operating market segments \& territories

Market leading in every segment in which we choose to compete

Ambition level

Grow faster than competitors EBIT margin in line with peers

Strategic Priorities

Continue roll out Fashion internationally

Establish CDON.com shopping mall

Drive growth in verticals by leveraging

Secure Operational Excellence

Pursue M\&A and Start-ups into new and existing segments

## Strategic Enabler

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