## cdongroup

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First Quarter 2011 Financial Results


Results demonstrate scalability of CDON platform \& continued focus on developing and growing the Group's businesses across the Nordics

- Net sales up $22 \% \mathrm{y} / \mathrm{y}$ to SEK 571.8 mn
- Gross profit up $17.4 \% \mathrm{y} / \mathrm{y}$ to SEK 109.9 mn
- Gross margin of $19.2 \%$
- Operating profit of SEK 20.1 (37.9) mn with an operating margin of $3.5 \%$
- Pre-tax profit of SEK 16.7 (32.3) mn
- Net income of SEK 12.7 (25.0) mn
- Earnings per share of SEK 0.19
- Acquisition of online designer brand furniture and interior decoration retailer RUM21.se

Operating development




## First quarter sales by segment



## Business Profile \& Performance

## 10\% year on year sales growth in Q1 with 5\% operating margin, with ongoing \& accelerated shift towards more sustainable future segments

- Sales up $10 \%$ y/y in Q1
- Strong growth despite ongoing shift from media products to future growth areas.
- Entertainment segment represented $63 \%$ ( $70 \%$ ) of Group sales in Q1.
- Operating costs of SEK 343 (305) mn in Q1
- Ongoing shift in product category mix
- Investments in expansion of both existing and newly acquired businesses
- $\mathrm{Y} / \mathrm{Y}$ appreciation of the Group's reporting currency (SEK) against other operating currencies
- Operating profits down $-24.8 \% \mathrm{y} / \mathrm{y}$ in Q1 \& operating margin of 5.0\% (7.4\%)

Operating development


No. of website visits ('000)
No. of orders ('000)


## 65\% year on year revenue growth in Q1 \& ongoing geographical and M\&A driven expansion and diversification of product offering

- Sales increased by $65 \% \mathrm{y} / \mathrm{y}$ in Q1
- Strong growth from Nelly.com, which expanded outside the Nordic region through German establishment as well as test operations in the Netherlands and Austria
- Heppo.com continues to develop according to plan
- RUM21.se acquired and was consolidated as of 1 February 2011
- Fashion segment represented $20 \%$ ( $15 \%$ ) of Group sales in Q1
- Operating costs of SEK 118 (65) mn in Q1
- Increased marketing costs for roll-out of Heppo.com
- Launch of Nelly.com in Germany
- Integration of RUM21.se
- Operating profits down to SEK -4 mn in Q1 \& operating margin of -3.7\% (5.6\%)




## 35\% year on year revenue growth with increased operating profits despite geographical and operational expansion

- Sales up $35 \% \mathrm{y} / \mathrm{y}$
- Market share gains for Gymgrossisten.com in all geographical markets
- Gymgrossisten.com launched in Denmark under Bodystore.dk name
- Sports \& Health segment represented $17 \%$ (15\%) of Group sales in Q1
- Operating costs of SEK 86 (62) mn in Q1
- Investments related to launch in Denmark and market share increasing activates for new markets
- Operating profits up $7 \% \mathrm{y} / \mathrm{y}$ in Q1 \& operating margins of $11.2 \%$ (14.1\%)
- Extended warehouse and handling equipment in main distribution hub in Trollhättan, doubling storage capacity for the segment

Operating development



Financial Performance \& Position

- Net interest \& other financial items of SEK -3.4 (-5.6) mn in Q1 reflected:
- Net cash position as at 31 March 2011, compared to net debt position at the end of Q1 2010
- Interest costs related to the convertible bond issued in December 2010
- Tax expenses of SEK -4,0 (-7.3) mn in Q1 - effective tax rate of $24 \%$ (23\%)

| CONDENSED CONSOLIDATED INCOME STATEMENT (SEK thousand) | $\begin{array}{r} 2011 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Jan-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: |
| Net sales | 571,821 | 469,733 | 2,210,034 |
| Cost of goods and services | -461,924 | -376,162 | -1,789,814 |
| Gross profit | 109,897 | 93,571 | 420,220 |
| Sales and administration expenses | -90,180 | -55,200 | -287,382 |
| Other operating income and expenses, net | 421 | -460 | 1,790 |
| Operating profit | 20,138 | 37,911 | 134,628 |
| Net interest \& other financial items | -3,444 | -5,595 | -18,799 |
| Profit before tax | 16,694 | 32,316 | 115,829 |
| Tax | -4,025 | -7,303 | -25,595 |
| Net income for the period | 12,669 | 25,013 | 90,234 |
| Attributable to: |  |  |  |
| Equity holders of the parent | 12,817 | 24,731 | 90,835 |
| Non-controlling interests | -148 | 282 | -601 |
| Net income for the period | 12,669 | 25,013 | 90,234 |
| Basic earnings per share (SEK)* | 0.19 | 49.46 | 5.00 |
| Diluted earnings per share (SEK)* | 0.18 | 49.46 | 4.90 |

- Cash flow from operating activities before changes in working capital declined $\mathrm{y} / \mathrm{y}$ to SEK 2.2 (31.3) mn
- SEK 18.9 mn tax payment related to performance in 2010
- Cash flow to investing activities of SEK 7.3 (-1.4) mn in Q1
- SEK -5.3 million impact from acquisition of RUM21.se in February
- SEK -164.1 (-96.6) million change in working capital in Q1
- Higher inventory levels due to increase of more inventory intensive Fashion and Sports \& Health segments as proportions of total Group revenues

| CONSOLIDATED STATEMENT OF CASH FLOWS CONDENSED (SEK thousand) | $\begin{array}{r} 2011 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2010 \\ \text { Jan-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: |
| Cash flow from operating activities | 2,150 | 31,271 | 126,162 |
| Changes in working capital | -164,056 | -96,600 | -32,876 |
| Cash flow from operations | -161,906 | -65,329 | 93,286 |
| Investments in subsidiaries* | -5,303 | -1,067 | -4,459 |
| Investments in other non-current assets | -2,026 | -347 | -5,373 |
| Other cash flow from investing activities | 0 | -16 | 0 |
| Cash flow to/from investing activities | -7,329 | -1,430 | -9,832 |
| Other cash flow from/to financing activities | 0 | 75,532 | 353,808 |
| Cash flow to/from financing activities | 0 | 75,532 | 353,808 |
| Change and cash equivalents for the period | -169,235 | 8,773 | 437,262 |
| Cash and cash equivalents at period's start | 431,343 | 3,045 | 3,045 |
| Translation difference, cash and cash equivalents | -821 | 0 | -8,964 |
| Cash and cash equivalents at period's end | 261,287 | 11,818 | 431,343 |

[^0]- Capital employed up by SEK 259.1 mn y/y to SEK 569.6 mn as at 31 Mar 2011
- The SEK 250 mn convertible bond issue in December 2010
- Higher inventory levels due to increased proportion of Group sales in more inventory intensive Fashion and Sports \& Health segments
- Return on capital employed down to $27 \%$ (41.3\%) as at 31 Mar 2011
- Total interest bearing borrowings of SEK 209.0 (278.4) million as at 31 Mar 2011
- Net cash position of SEK 52.2 (-186.9) mn as at 31 Mar 2011
- Cash and cash equivalents of SEK 261.3 (11.8) million as at 31 March 2011

| CONSOLIDATED STATEMENT OF FINANCIAL POSITION CONDENSED (SEK thousand) | $\begin{array}{r} 2011 \\ 31-\mathrm{Mar} \end{array}$ | $\begin{array}{r} 2010 \\ 31-\mathrm{Mar} \end{array}$ | $\begin{array}{r} 2010 \\ \text { 31-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: |
| Non-current assets |  |  |  |
| Goodwill | 197,101 | 189,548 | 188,966 |
| Other intangible assets | 71,952 | 61,461 | 65,878 |
| Total intangible assets | 269,053 | 251,009 | 254,844 |
| Tangible assets | 4,947 | 2,058 | 3,660 |
| Total non-current assets | 274,000 | 253,067 | 258,504 |
| Current assets |  |  |  |
| Inventories | 295,832 | 169,344 | 251,284 |
| Current interest-bearing receivables | 0 | 79,615 | 0 |
| Current non-interest-bearing receivables | 106,627 | 62,791 | 73,066 |
| Total receivables | 106,627 | 142,406 | 73,066 |
| Cash and cash equivalents | 261,287 | 11,818 | 431,343 |
| Total current assets | 663,746 | 323,568 | 755,693 |
| Total assets | 937,746 | 576,635 | 1,014,197 |
| Equity |  |  |  |
| Equity attributable to owners of the parent | 358,275 | 29,096 | 345,665 |
| Non-controlling interest | 2,266 | 3,033 | 879 |
| Total equity | 360,541 | 32,129 | 346,544 |
| Non-current liabilities |  |  |  |
| Non interest bearing |  |  |  |
| Deferred tax liability | 28,111 | 14,850 | 26,748 |
| Other provisions | 4,708 | 1,326 | 2,397 |
| Interest bearing |  |  |  |
| Convertible bond | 209,047 | 0 | 207,204 |
| Total non-current liabilities | 241,866 | 16,176 | 236,349 |
| Current liabilities |  |  |  |
| Current interest-bearing liabilities | 0 | 278,407 | 0 |
| Current non-interest-bearing liabilities | 335,339 | 249,923 | 431,304 |
| Total current liabilities | 335,339 | 528,330 | 431,304 |
| Total equity and liabilities | 937,746 | 576,635 | 1,014,197 |

To become a leading e-commerce player in each of the Group's operating market segments \& territories


## Objectives

- To generate sustainable and long term shareholder value
- To continue to grow organically at least in line with the growth of each of the Group's operating market segments in each operating territory
- To continue to start-up or acquire new brands
- To generate margins that are in line or above the average of the Group's competitors in each operating market segment, when excluding the impact of new start-ups \& acquisitions

Key Investment Highlights
1 Uniquely well-positioned market-leading Nordic online retailer
2 Taking advantage of exponential development of e-commerce
3 Track record of profitable organic growth
4 Successfully entering new markets \& integrating acquisitions
5 Clear strategy
6 Experienced management team

## cdongroup

For further information, please visit www.cdongroup.com or contact:

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[^0]:    * Investments in subsidiaries 2011 comprises SEK 5.303 thousand acquisition of Rum21 AB, see Note 1.

